

# LEADING MEAT PROCESSING & DISTRIBUTION

## INTRODUCTION

A Leading Meat Processing & Distribution manufacturer needed support to develop a proper business strategy .



## CHALLENGE

No key performance indicators (KPIs) to measure company performance/Lack of instructions or standards for equipment operation and process flows. Waste was not measured and approaches to reduce it were not apparent.

No preventative maintenance and breakdowns were plentiful. Technical Department was insufficiently trained and staffed for the machinery and technology in the factory.

## SOLUTION

SageFlow Foralda world class improvement methodologies implemented, including:

Management system for Production, Logistics, Maintenance and Purchasing  
Installation of daily & weekly review meeting,  
Basic 5S, Training programme written and rolled out Visual indicators.  
Product process flow lay out improvement.

## RESULTS

Productivity increase of 33%  
Logistics hours decrease of 38%

Reduction Out Of Stock from 25% to 1%  
Reduction of overweight, waste & rework

Increase of box utilisation by 18%  
Down time reduction of machine park

Waste levels reduced from 4.9% to 2.9% resulting in €585.000 improvement